

Agenda Item No: 9.3 **Report No:** 91/17
Report Title: Review of the Council Plan 2016-2020
Report To: Cabinet **Date:** 26 June 2017
Cabinet Member: Cllr Andy Smith
Ward(s) Affected: All
Report By: Nazeya Hussain, Director of Regeneration and Planning
Contact Officer(s)-
Name(s): Jo Harper
Post Title(s): Head of Business Planning and Performance
E-mail(s): Jo.harper@lewes.gov.uk
Tel No(s): 01273 484049

Purpose of Report:

This report sets out the results of a review which has been undertaken of the Council's four year plan (2016 – 2020) at the end of the first year. The report enables the Cabinet to consider the successes and achievements to date and to approve the further development and refinement of the Plan as it moves into its second year.

Officers Recommendation(s):

- 1** To note the progress made in the first year of delivery of the Council Plan (appendix A); and
 - 2** To approve the action plan for year 2 of the Council Plan (appendix B), including the additional projects as set out in paras 8 and 12.
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Reasons for Recommendations

- 1** During the period of a four year Council Plan adjustments and refinements may need to be made to respond to changed circumstances and emerging opportunities. In acknowledgement of this an annual review is a helpful way of ensuring that the Plan remains focused on delivery of the organisations overall strategic objectives.

Information

- 2** The Council Plan is a key corporate document. It sets out the Council's commitments to its residents and businesses and outlines a programme of important strategic objectives and the projects that will deliver these for the

District. The Plan draws upon a range of statistical data, as well as the views of key stakeholders, to inform and help shape the policy priorities for the Council.

- 3 The 2016-2020 Council Plan was adopted by the Council in February 2016, following extensive consultation and engagement with local residents, partners and stakeholders.
- 4 Progress against key success measures and project deliverables set out in the Plan has been reported to Members on a quarterly basis, as part of normal performance management arrangements (through both Scrutiny and Cabinet). This reporting will continue in 2017/18.
- 5 It was agreed by Council that, although covering a four year period, the Plan would be considered a dynamic document that would evolve over time. As such, an annual review was agreed. The results of the first such review are set out in this report.

Achievements in the First Year

- 6 The Council has made good progress in the past year in delivering across a range of the projects and initiatives set out in the Council Plan. The table at Appendix A shows which projects have been completed already, and what has been achieved. It also sets out progress made to date on those longer term projects which will take more time to fully deliver.
- 7 Also included in Appendix A is information about the volume and range of services the council has delivered across its functions.
- 8 As well as the projects set out in the Council Plan, through the year opportunities have arisen for two additional areas of work to be progressed, which help to deliver the Council Plan objectives. Cabinet is asked to agree that these two projects be included in the 2016-2020 Council Plan.
 - 8.1 Housing investment company. A proposal to establish a company enabling the development of housing in the district was considered and agreed by Cabinet in November 2016.
 - 8.2 Asset use and property acquisitions. A number of opportunities have arisen through the year for the council to make better use of its existing assets and to invest further in property for income generation purposes. This approach is increasingly important as other sources of council funding decrease. This work has been reported to Cabinet in a number of reports through 2016/17.
- 9 The original Plan stated that we would make the case for a second runway at Gatwick. As a decision has now been taken on this matter, it is proposed that this be removed from the Plan and Cabinet's endorsement of this is sought.
- 10 Also the Plan contained a commitment to work in partnership to deliver superfast broadband. This project is being delivered by ESCC and the district council's involvement has been minimal in practice, so it is therefore proposed that this project also be removed from the Plan.

Work Plan for 2017/18

11 Appendix B sets out the work which the Council will be focusing on in the coming year to continue to ensure that our objectives and priorities are delivered. Amongst these are a number existing projects which will be moving in to new phases, alongside some new projects which will help us to further our strategic aims. Some of the larger, longer duration projects will deliver key milestones in the coming year. These are highlighted below.

11.1 North Street Quarter

See report elsewhere on this Cabinet agenda.

11.2 Waste Strategy

July 2017 – procurement and mobilisation of goods and services to support new recycling service

Sept 2017 – Pilot of new recycling service starts

April 2018 – Full roll out of new recycling service (phased in from April)

Summer 2017 – green waste service available to whole district

11.3 Newhaven Enterprise Zone

June 2017 - Enterprise Zone launch

Dec 2017 - Eastside South – phase 1 complete

Dec 2017 - New CAB main office, refurbished by LDC, opens in town centre

August 2018 - Rampion Wind Farm maintenance base operational

12 Six new projects are being proposed for inclusion in the Council Plan in 2017/18. These are all in line with the overall aims and objectives of the Plan and have resulted, in the main, from new opportunities which have presented themselves since the original Plan was developed. Cabinet is asked to agree that these projects be included in the refreshed 2016-2020 Plan;

12.1 Develop a town centre master plan for Newhaven;

12.2 Review of the council's asset portfolio;

12.3 Joint Venture for Energy and Sustainability (see report elsewhere on this Cabinet agenda)

12.4 Acquisition and investment schemes for Lewes Town (4 Fisher Street, Saxonbury, Springman House, Turkish Baths – the latter two of which form the subject of reports elsewhere on this Cabinet agenda);

12.5 Develop air source heat pumps for Council properties; and

12.6 A change in scope for work on the arts and culture brand, and tourism offer, working in conjunction with Eastbourne Borough Council.

13 The changes and additions suggested are all in line with the overall aims and objectives of the Council Plan, which remain unchanged, and therefore no further public consultation is considered necessary at this stage.

Financial Appraisal

- 14** The recommendations in this report have no direct financial implications for the General Fund or the Housing Revenue Account. The financial aspects of all projects and actions within the Council Plan are either included within the approved budget for 2017/18 and the Medium Term Finance Strategy, or (in the case of new initiatives which may still be at an early planning stage) will be subject to future reports to, and approval by, Cabinet.

Legal Implications

- 15** The function of revising the previously adopted Council Plan is the responsibility of the Council's executive to the extent that this is authorised by full Council when it adopted the original Plan – regulation 4(4)(a) of the Local Authorities (Functions and Responsibilities) Regulations 2000 refers. When Council adopted the Plan in February 2016 it authorised the Leader to make minor contextual changes; this would include minor annual revisions of the sort detailed in this report. The Leader has power to delegate this task to Cabinet, which he has chosen to do in this instance.

Date of legal advice: 9 March 2017. Legal ref: 006146-LDC-OD.

Risk Management Implications

- 16** The risk management implications of individual decisions relating to the projects and initiatives covered in this report will be addressed as part of the planning and delivery of those individual projects.

Equality Screening

- 17** Equality Analyses are being undertaken in relation to the individual projects which make up the Council Plan, and therefore it has not been considered necessary to undertake an overarching analysis of the Plan as a whole.

Background Papers

- 18** The Council Plan 2016 – 2020 – Report to Council 23 February 2016

The Council Plan 2016 – 2020

http://www.lewes.gov.uk/Files/Council_Plan_2016-2020.pdf

Appendices

- 19** Appendix A – Progress to date against the Council Plan 2016 – 2020 – achievements in 2016-17

Appendix B – Work plans for 2017/18